



# Integrated transitions of care for people experiencing acute mental health crises

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# Agenda

- Introduction – Rebecca Sax, National Center
- Housekeeping – Rebecca Sax
- Presentation:
  - Kristina Monti, PhD, LCSW, Mount Sinai Morningside
  - Sara Kluge, LCSW, Mount Sinai Morningside
  - Madeline Gray, MSPH, Mount Sinai Morningside
- Q&A
- Wrap-up & next steps – Rebecca Sax



# Housekeeping

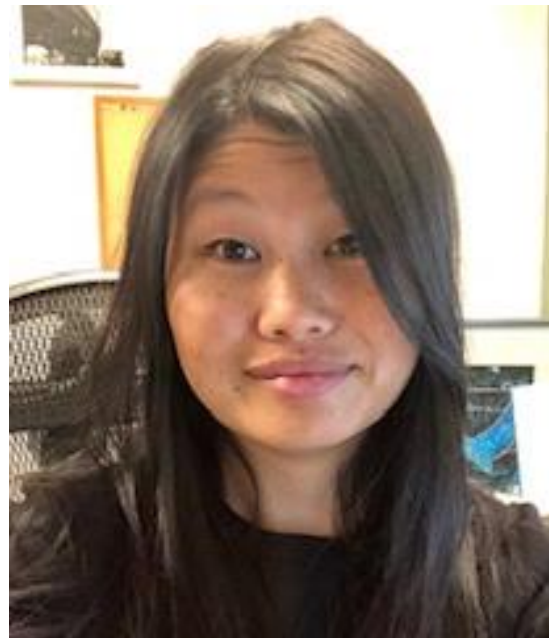
- This event will be recorded
- Please keep yourself on mute (by phone or on the Zoom platform)
- All questions and resources should be submitted through the chat feature
- Individuals will be selected to participate out loud. If you would prefer not to be called on, please place an asterisk (\*) at the beginning of your chat
- To unmute your phone, press \*6



# Integrated transitions of care for people experiencing acute mental health crises



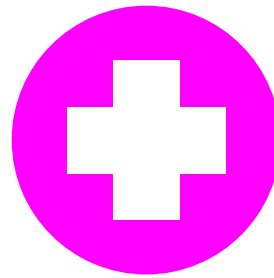
**Kristina Monti, PhD, LCSW**  
*Mount Sinai Morningside*



**Sara Kluge, LCSW**  
*Mount Sinai Morningside*



**Madeline Gray, MSPH**  
*Mount Sinai Morningside*



**Integrated  
transitions of  
care for persons  
experiencing  
acute mental  
health crises**



**Mount  
Sinai**

# Happy Social Work Month!



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# 01 - SESSION OBJECTIVES

## LEARN...

...how to develop strategies for the development of a cross-modality intervention that encompasses service delivery across acute care, community-based, and ambulatory settings.

## UNDERSTAND...

...the benefits of and opportunities for the integration of mental health peers into treatment teams and the complimentary role they have on a complex care initiative.

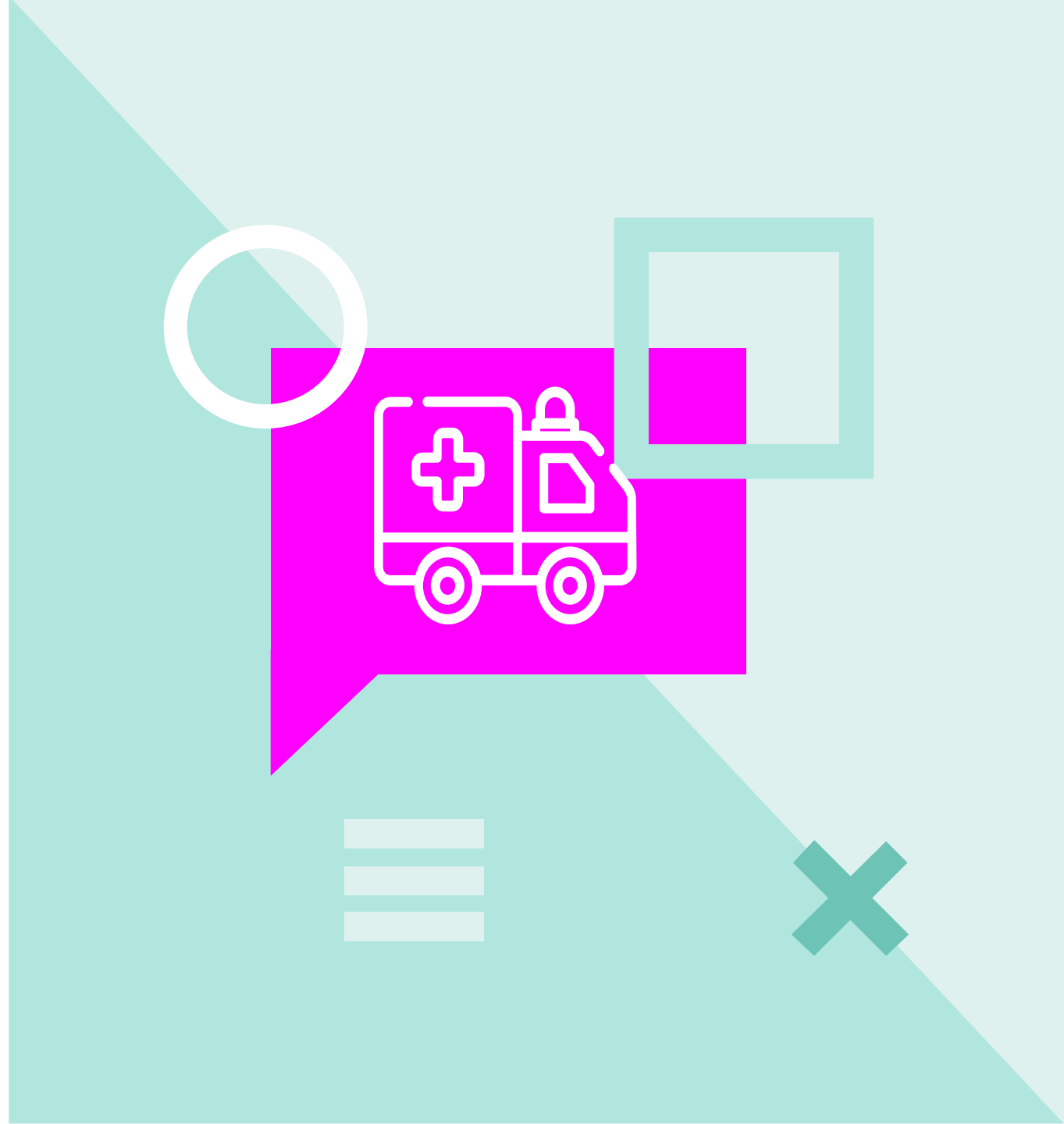
## CONCEPTUALIZE...

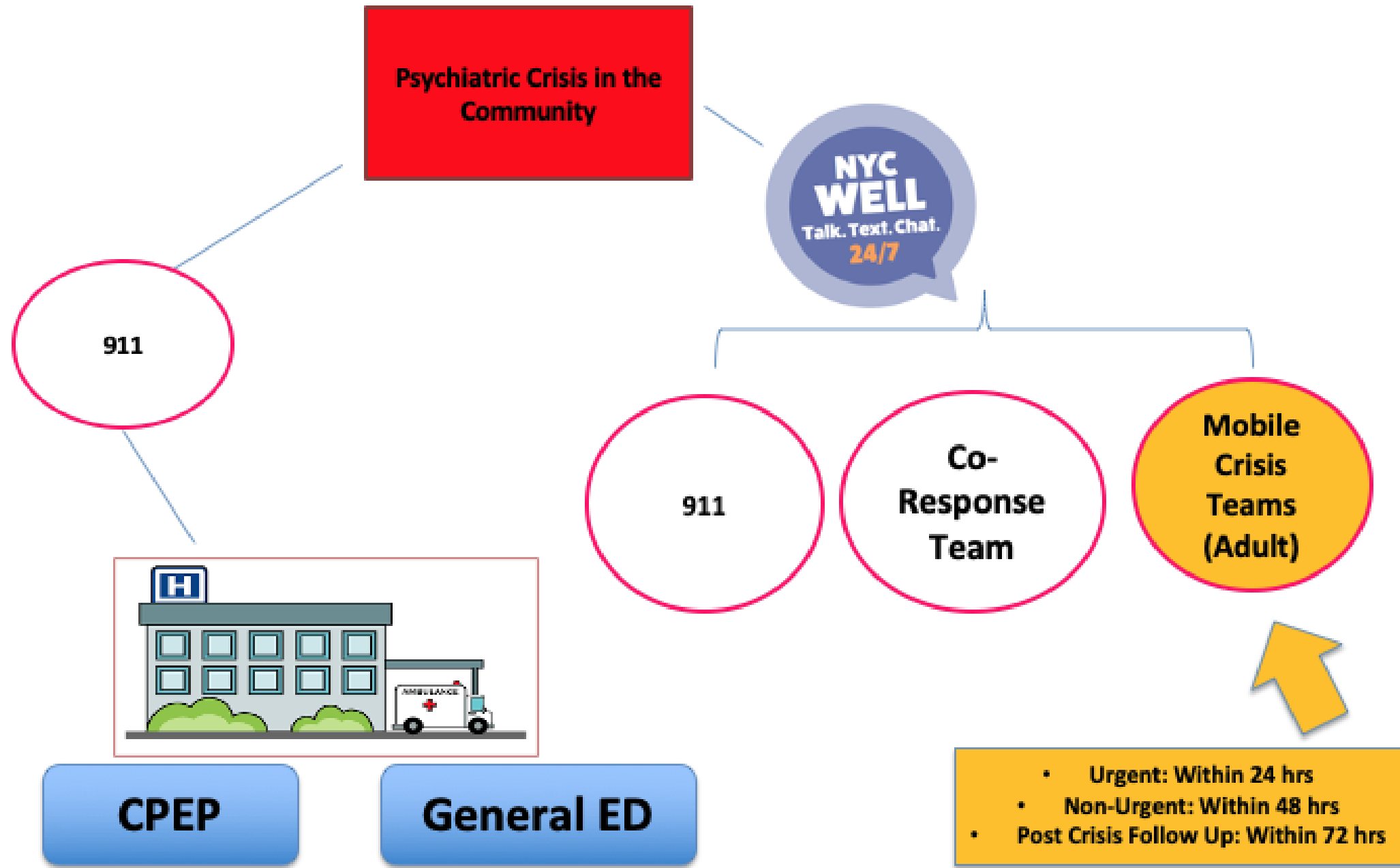
...the difference between a community-based psychiatric crisis and a “transitional crisis” and the associated best practice for intervening.



# 02 - BACKGROUND

Our model started in the context of a rapid response mental health crisis pilot...





# Goals of the NYC BH Crisis Response Pilot

<2 hr

Implement Mobile  
Crisis Rapid  
Response



Reduce  
unnecessary ED  
visits



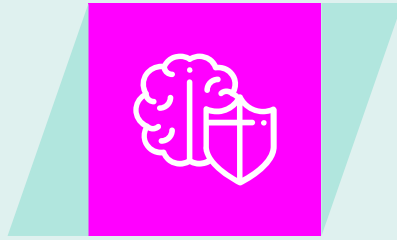
Reduce 30-day  
readmissions from  
ED and inpatient



Rapidly (24-48h)  
connect patients  
to care



Operationalize  
electronic referral  
transmission and  
workflow



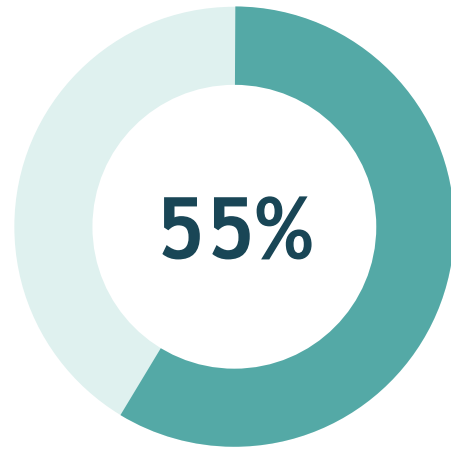
87%

REFERRALS RESPONDED TO IN UNDER 2 HOURS\*

\*Data collected from 1/1/17 - 4/11/18

# Mobile Crisis - Linkage Types\*

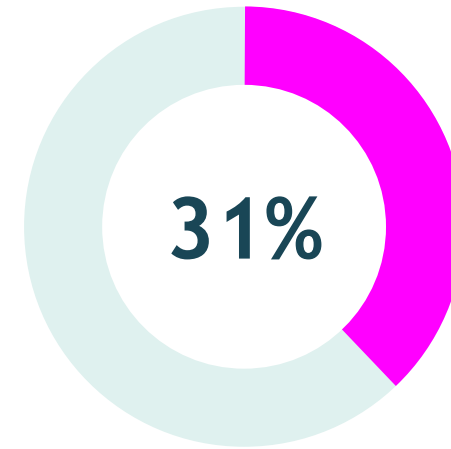
## Linkage Appointment: Provider Type



Return to existing  
provider

*(vs new provider intake)*

## Referral Source



Outpatient Mental Health  
Provider

*(vs. family/friends, care managers,*

*etc)* Data collected from 1/1/17 - 4/11/18

# Mobile Crisis - Referral Types\*



## TRUE CRISIS

- More likely to live in a shelter/assisted living residence (51%)
- Tend to have either psychotic DO (49%) or adjustment DO (15%) dx
- All MCT cases ending in removal to CPEP have come from this patient group (n = 4)



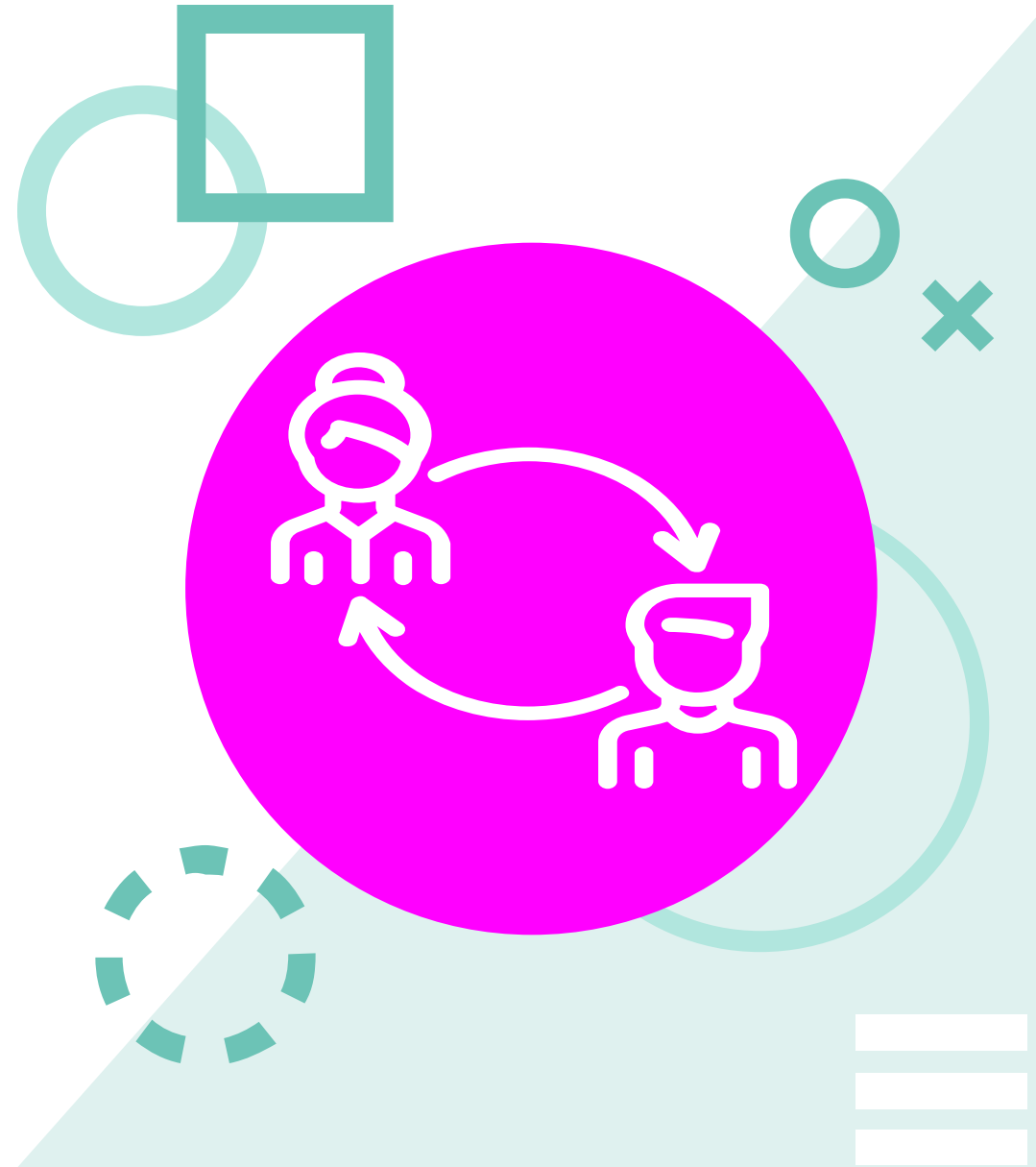
## OUTREACH

- More likely to live independently (58%)
- Tend to have either mood DO (39%) or psychotic DO (24%) dx
- More likely to be successfully contacted & agree to f/u appointment

\*Data collected from 1/1/17 - 4/11/18

# 03 METHODOLOGY

Creating a Mobile Outreach Team



# Staffing

## LICENSED SOCIAL WORKER



- Screens the referrals from various referral streams
- Provides psychotherapeutic strategies to educate and engage patients, assess for any psychosocial barriers,
- Connects to eligible services, uses motivational interviewing, and continues to assess patient mental status post discharge.

## CREDENTIALIAED PEER COUNSELOR

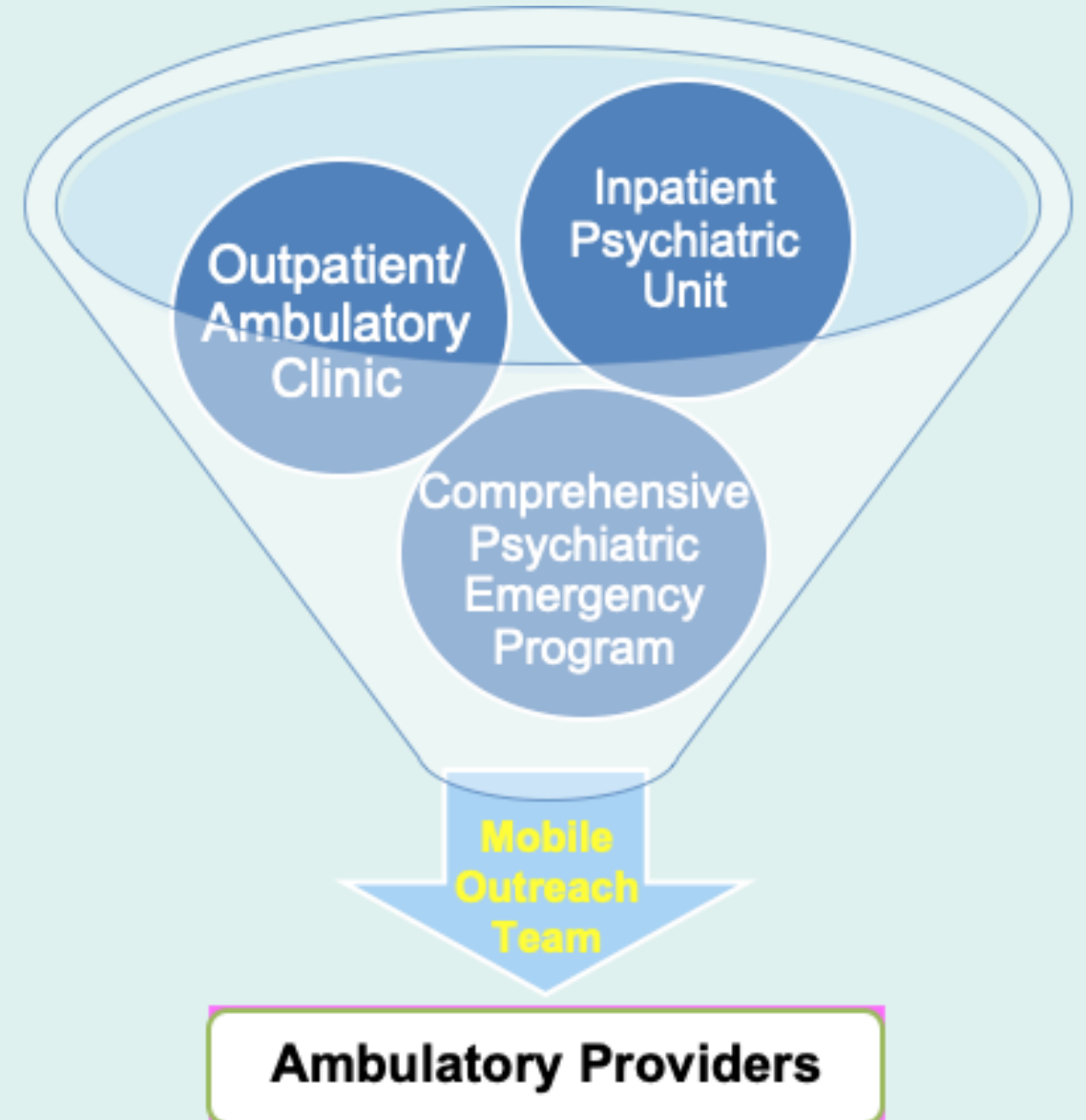


- Someone with lived experience, recovery can be found in three pillars: medication management, coping strategies, and natural and professional supports.
- Peer Counselors provide hope to clients that recovery is possible, model for them sustained wellness, and let them know that they are not alone in their struggles.



# Operational Model

- Focus on engagement and transitions of care from inpatient or CPEP to outpatient
- Assess non-urgent calls and re-engage with outpatient treatment and other referrals as needed



## Data Collection & Analysis

- Data collection occurred between June 1, 2018 – September 30, 2020
  - ◆ Includes 3-month follow-up window for clinic retention and hospital readmission
- Data collected in monthly tracking sheets by MOT and maintained and collated in a master list by program leadership
- All percentages are calculated based on the denominator of **N = 258** unique referrals

# 04 - CASE EXAMPLES & FINDINGS



## Case #1 - Overview

- PT is a 24 y/o F, born and raised in Uzbekistan, monolingual (Uzbeki)
- PT moved to US 5 yrs ago, is green card holder, PT was married, husband left 2 months later when discovered PT was pregnant
- PT 2 months pregnant. PT was BIB EMS after friend learned she made cuts with a knife on her wrists. PT has no formal MH past, diagnosis of Adjustment Disorder

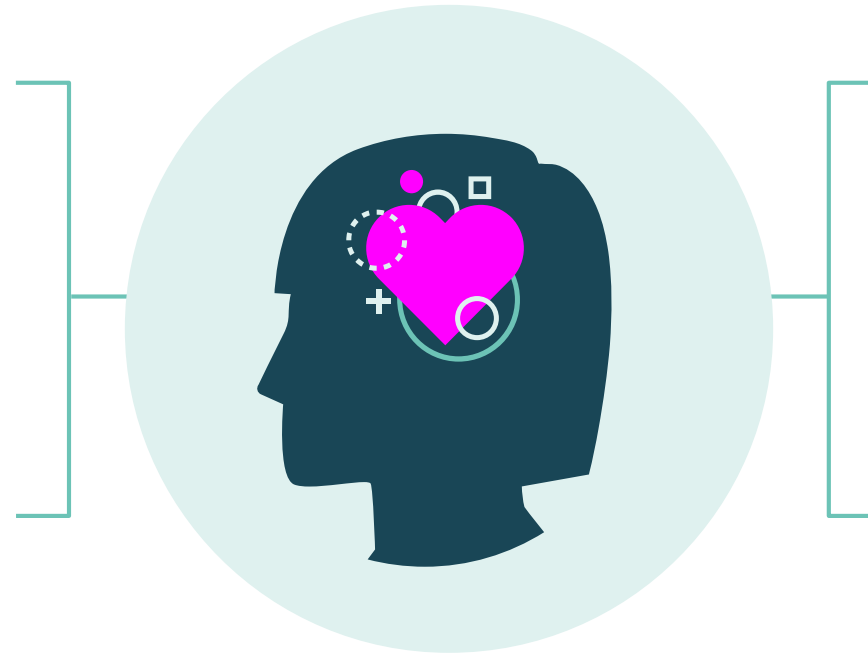
# Case #1 - Interventions

## ENGAGEMENT

Used language services to build rapport, identify barriers: “I don’t know how I will pay rent,” (financial) “I have not seen a doctor for pregnancy” (lack of formal supports), “I have any support here” (Lack of informal supports), “I have no phone”

## COMMUNITY VISIT

At home visit, escorts to appointments



## CARE COORDINATION

Track Phone, Insurance (PCAP), benefits

## LINKAGES

Intake Clinic Appointment, OBGYN appt, Health Home and Rental Arrears program (HRA)

# Mobile Outreach - Findings I

90%

INTERVENTION PROVIDED

*n* = 233

84%

1st APPOINTMENT  
ATTENDANCE

*n* = 217

68%

2nd APPOINTMENT  
ATTENDANCE

*n* = 176

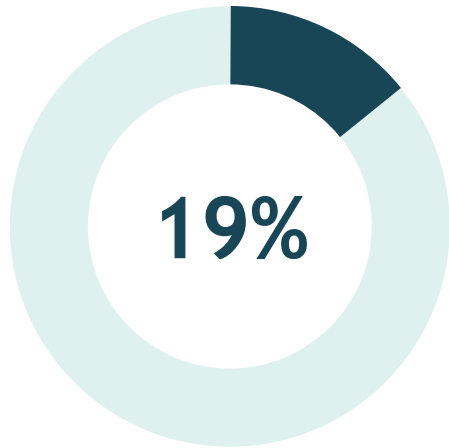
59%

3rd APPOINTMENT  
ATTENDANCE

*n* = 151

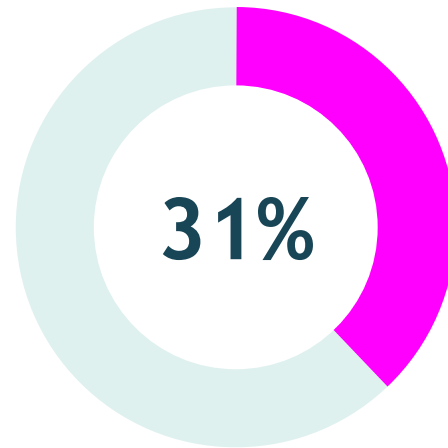
## Mobile Outreach - Findings II

30-day Readmission,  
any cause



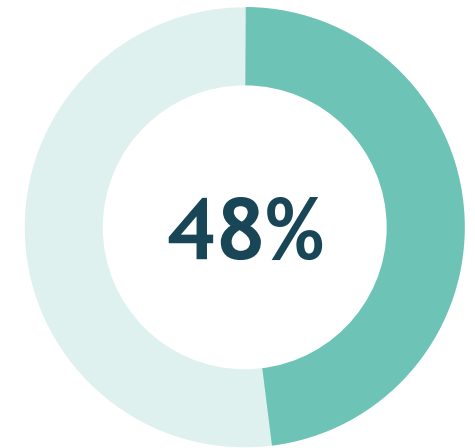
n = 49

90-day Readmission, any  
cause



n = 80

90-day Clinic Retention



n = 123

## Case #2 - Overview

- PT is 18 y/o Senegalese, female, domiciled with biological mother, step father and 6 siblings (5 sisters with whom she shares one room), biological father in West Africa
- PT is in the 11th grade and attends high school, Diagnosis of Bipolar and Schizoaffective Disorder
- 6 prior hospitalizations since age 13 y/o
- On unit, PT turned 18. On the day of her birthday she had a physical altercation with nurse and charges were filed.
- PT was arrested post discharge.



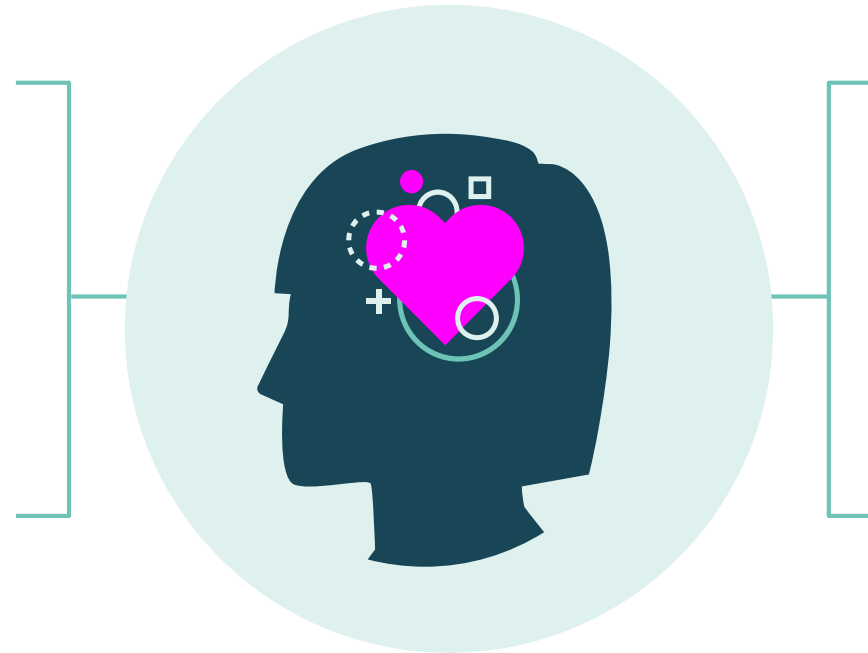
# Case #2 - Interventions

## ENGAGEMENT

Used therapeutic approach to initiate engagement, Blank slate, Peer counselor introduction, Identified Barriers: “My family doesn’t help me!” (informal supports), “I don’t even know why I am here” (lack of insight/psychoeducation), “I need to find other housing” (Housing), Exchange contact info

## COMMUNITY VISIT

Police Station



## CARE COORDINATION

Rescheduled clinic intake appointment

## LINKAGES

Intake Clinic Appointment, ACMH Housing Coordinator

# 05 - DISCUSSION & IMPLICATIONS



## PRACTICE

- Engagement, engagement, engagement
- Meaningful Interventions

## POLICY

- Coordinating the Coordinator

## RESEARCH

- Replication in an open system
- Peer Specialist  
←→  
Social Worker

## EDUCATION

- Leadership
- Intersection with Peers/Role of Peers

# ACKNOWLEDGEMENTS

## **Mount Sinai Health System:**

**Sabina Lim, MD, MPH**

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**Gloria Rodriguez, MD**

**Michaelanne Rothrock, MD**

**Prameet Singh, MD**

**Alice Tsao, LCSW**

MSBI & MSM Mobile Crisis Teams

MSBI and MSM

## **NYC Well/Vibrant Emotional Health:**

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**Kelly Clarke**

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**Lisa Gilbert**

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**Erika van De Wal-Ward**

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**Pamela Clipper, MSW**

**Hazel Phillip**

**Jamie Neckles, MA, LMSW**

## **New York State Office of Alcoholism and Substance Abuse Services:**

**Zoraida Diaz, LMHC, CRC**

**Ivan Garcia**

## **Pilot Provider Partners:**

*ACMH*

*Bailey House*

*Community Access*

*Educational Alliance*

*Housing Works*

*Institute for Family Health*

*New York City Health & Hospitals*

*– Lincoln, Bellevue*

*New York Presbyterian Hospital –*

*Columbia, Weill-Cornell*

*Richmond University Medical*

*Center*

*Services for the Underserved*

*Association to Benefit Children,*

*Inc.*



# Questions?

Submit your questions through the chat feature

If you prefer not to be called on, please place an asterisk (\*) at the beginning of your chat

# For more information



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# Upcoming National Center webinars



March 31, 2:00 – 3:00 ET

Reducing hospital utilization in native Hawaiians by focusing on social determinants of health

April 13, 3:00 – 4:00 ET

Quality improvement in care provision for children with medical complexity: What does transformative family partnership look like within interprofessional teams?

April 29, 2:00 – 3:00 ET

JASA and Healthfirst: A community-based organization and health insurer partner to improve care transitions for older adults with complex health and social needs

Register at [www.nationalcomplex.care](http://www.nationalcomplex.care)



We want your feedback!

An evaluation survey will be sent  
out after this webinar

# Thank you!

**National Center for Complex Health and Social Needs**  
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[www.nationalcomplex.care](http://www.nationalcomplex.care)  
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